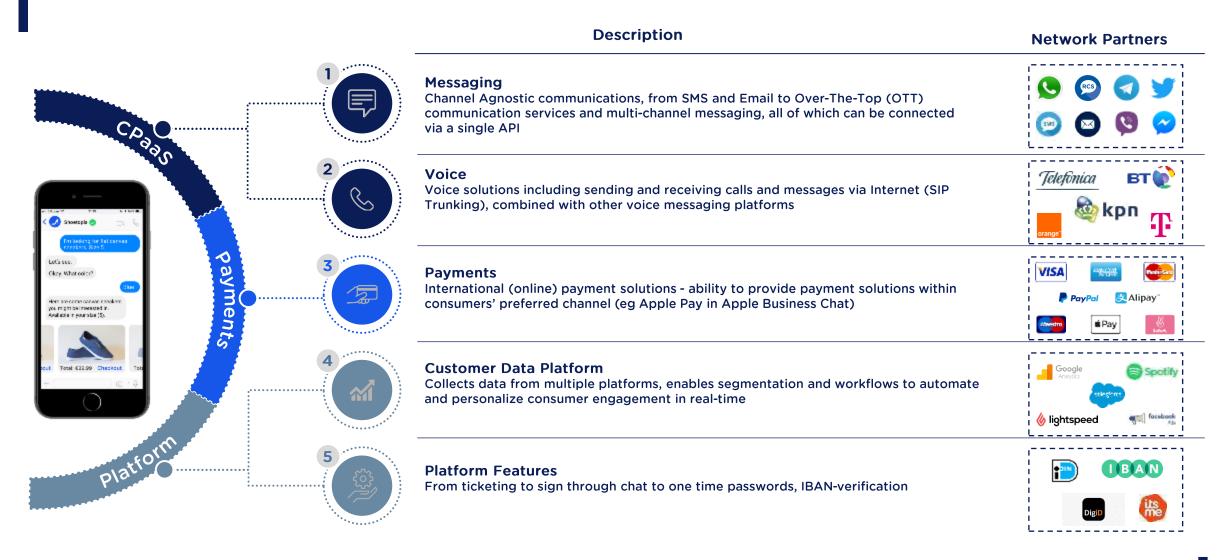


# CM.com: A One-Stop-Shop Solution For Mobile Customer Engagement





# Historically our customers used the CM.com platform for three purposes:

- 1. Global Messaging, based on SMS and Voice
- 2. Rich engagement with OTT, Payments, and Software features like sign and ticketing
- 3. Meaningful Conversation, with customer contact tool and intelligent Chatbot technology



# **Our Global Growth Strategy**

#### **Protect & Grow The Core**



### **Product Expansion**



### **Cross-Selling Platform**



- Maintain strong existing customer relationships
- Further invest in sales capabilities
- Enhance pricing strategy

- Cater to shift to OTT in addition to traditional SMS business
- Grow payments offering with new next gen payments
- Break open new product markets by integration platform capabilities with existing product offering

- In-platform marketing
- Cross-sell:
  - CDP data

Voice

Ticketing

- Payments
- Identity services
- Texter

- Sign
- Self-service

### Adding Reseller Dimension (%)



### **Geographical Expansion**



#### M&A



- Growing demand from partners seeking additional pockets of sales growth
- Bolt-on products within CM.com platform
- Invest in platform-wide dedicated teams and reseller dimension
- Grow within existing hubs
- Expand existing hubs
- Open new hubs

- 3 dimensions of targets to acquire customer bases: products, verticals, and geographies
- Strong track record of 22 acquisitions
- Experience with and focus on full integration of acquired targets

### **Increase Global Talent Pool To Support Growth Initiatives**



# M&A: A Strategic Part Of Our Global Growth Strategy

### Strategic focus of M&A:

- Customer acquisition
- Access to new markets
- Strengthen our product portfolio
- Hire highly skilled staff with a proven track record



# **CX Company At A Glance**

- CX Company is a European Al-based conversation platform
- Platform empowers customers to create successful customer journeys across every digital channel and device
- The company was founded in 2004 and employs approximately 50 FTEs
- The two active founders will remain with the company



# A Multinational Client Base In Various Industry Verticals With Numerous Opportunities For Cross And Upselling

- Customers are mainly multinational blue-chips in financial services, telecom and utilities in the Netherlands, Germany, France, and the United Kingdom
- Large enterprise customers with an average of more than € 100 thousand annual recurring revenue
- **Customers include:**



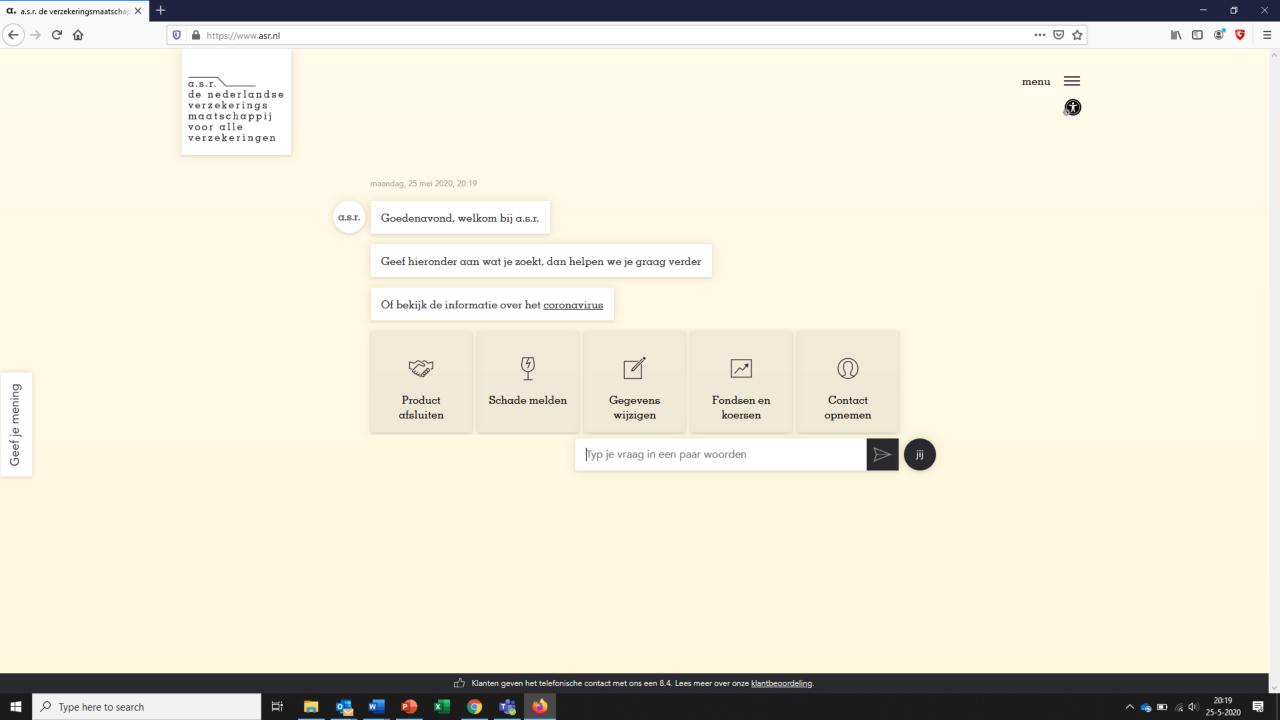










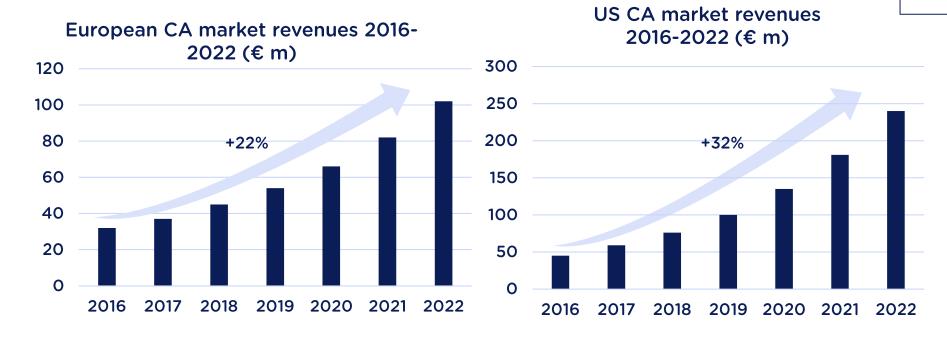


# **Booming Market of Chatbots And Conversational Al**

- Industry analysts expect autonomous annual revenue growth of 22% (CAGR) of the European Conversational Agents (CA) market
- More opportunities lie ahead

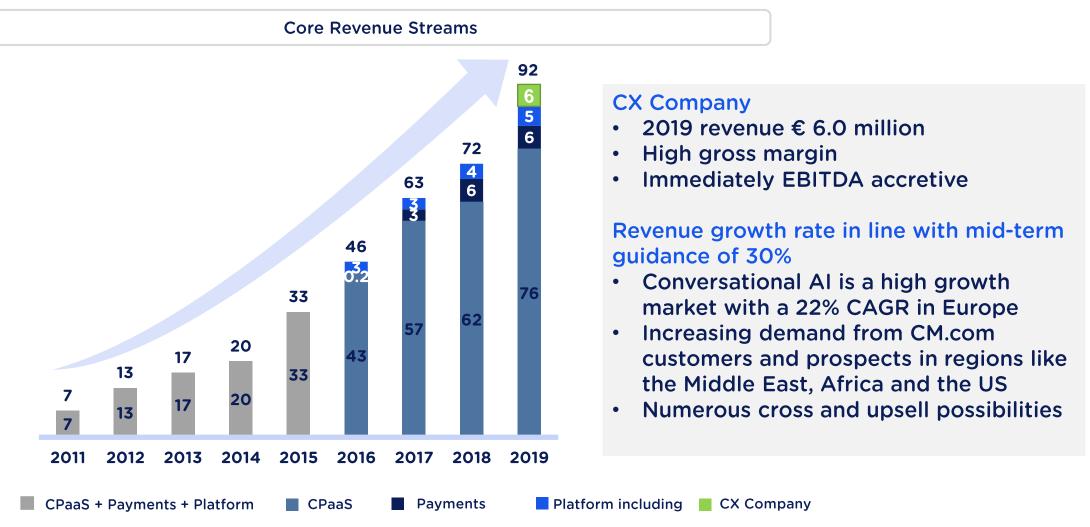
"With only 4% of enterprises having deployed conversational interfaces but 38% planning to or actively experimenting, this market is set for growth"

- Gartner 2018, Market Guide for Conversational Platforms





## Growing our scale and profitability





# Financing The Acquisition

Total consideration: € 15.5 million

Payment:

Cash: € 11.5 million Shares: € 4.0 million

- Issuance price based on the share price of CM.com 22 trading days preceding the closing
- Number of shares to be issued approximately 1% of total shares outstanding
- Additional (non-cash) earn-out for the two active founders that remain with CM.com based on specific growth targets being met
  - Earn-out is payable in shares CM.com in two tranches over two years
- Closing is expected in Q2 2020, transaction subject to confirmatory due diligence

## **Highlights Of The Acquisition**

- Next step in becoming a world leading one-stop-shop for Conversational Commerce
- CM.com and CX Company turn successful cooperation in one company and meet the wishes of large enterprise customers, who prefer an integrated solution
- The CX Company's capabilities in conversational AI complement CM.com's current Conversational Commerce portfolio
- Opportunity to accelerate our global expansion strategy, due to increasing demand for such features from customers and prospects in regions like the Middle East, Africa and the US
- SaaS-based revenue model fits CM.com's objective of increasing recurring revenue streams and improving overall gross margin





# **Forward Looking Statements**

Statements included in this presentation that are not historical facts (including any statements concerning investment objectives, other plans and objectives of management for future operations or economic performance, or assumptions or forecasts related thereto) are forward-looking statements. These statements are only predictions and are not guarantees. Actual events or the results of our operations could differ materially from those expressed or implied in the forward-looking statements. Forward-looking statements are typically identified by the use of terms such as "may," "will", "should", "expect", "could", "intend", "plan", "anticipate", "estimate", "believe", "continue", "predict", "potential" or the negative of such terms and other comparable terminology. The forward-looking statements are based upon our current expectations, plans, estimates, assumptions and beliefs that involve numerous risks and uncertainties. Assumptions relating to the foregoing involve judgments with respect to, among other things, future economic, competitive and market conditions and future business decisions, all of which are difficult or impossible to predict accurately and many of which are beyond our control. Although we believe that the expectations reflected in such forward-looking statements are based on reasonable assumptions, our actual results and performance could differ materially from those set forth in the forward-looking statements.

