

VOTING FORM

for the General Meeting 2020 of CM.com N.V., to be held on Thursday 30 April 2020 at 1:00pm CET at the premises of CM.com at Konijnenberg 24 in Breda, the Netherlands (the General Meeting).

A holder of shares in the capital of CM.com N.V. (Shares) that has the right to attend the General Meeting and that was duly and timely registered can authorise the company secretary of CM.com (CM.com), the notary Luc Teunissen of Linders Notarissen or his deputy (the Notary) or a third party (Third party) (each of CM.com, the Notary and the Third party hereinafter referred to as the Proxy Holder) via this voting form to represent the holder of Shares at the General Meeting, to speak on behalf of the holder of Shares and to exercise the voting rights on his/her Shares, in accordance with the instructions on the voting form given by the holder of Shares.

The following conditions apply:

- 1. Your voting form will be taken in consideration if:
 - a. you have registered for the General Meeting with ABN AMRO Bank N.V. no later than Thursday 23 April 2020 5:00pm CET through www.abnamro.com/evoting or via your intermediary bank;
 - b. your intermediary has submitted a statement to www.abnamro.com/intermediary before Friday 24 April 2020 at 11:00 CET, stating that you were a holder of Shares on the General Meeting record date, being Thursday 2 April 2020 at close of business (the Record Date);
 - c. this voting form is dated, signed, completed and received in good order by ABN AMRO Bank N.V., Corporate Broking Department HQ7212, PO Box 283, 1000 EA Amsterdam, the Netherlands, or via ava@nl.abnamro. com no later than Thursday 23 April 2020 at 5:00pm CET; and
 - d. this voting form is accompanied by a copy of your valid identity document and (if you represent a legal entity) a copy of a recent extract of the Chamber of Commerce.
- 2. The voting form pertains to all Shares to which you hold the voting rights on the Record Date.
- 3. By signing this voting form you authorise the Proxy Holder to represent you at the General Meeting, to speak on your behalf and to vote at the General Meeting on all Shares to which you hold the voting rights in accordance with your voting form.
- 4. Agenda items may be stated on this voting form in abbreviated form.
- 5. Additional conditions may apply if you hold Shares in a professional or business capacity on behalf of third parties.
- 6. The voting form containing the authorisation is issued with the right of substitution and is governed by Dutch law.
- 7. You can direct any questions you may have concerning this voting form to ABN AMRO Bank N.V. for the attention of ava@nl.abnamro.com.
- 8. You may only revoke this voting form in writing, in which case your revocation must be received by ABN AMRO Bank N.V. for the attention of ava@nl.abnamro.com, no later than Thursday 23 April 2020 at 5:00pm CET.



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INDICATE YOUR CHOICES AS FOLLOWS BELOW IN BLUE OR BLACK INK

I wish to instruct [please fill in: CM.com/the Notary/name and address Third party]

to vote as follows at the General Meeting of CM.com N.V. to be held on 30 April 2020 at 1:00pm CET:

Proposals		In favour	Against	Abstain
2(b)	Remuneration report (advisory vote)	0	0	0
2(d)	Adoption of the 2019 Company and consolidated financial statements	0	0	0
2(e)	Determination of the dividend over the financial year 2019	0	0	0
3(a)	Discharge of the Company's former executive directors from liability for their responsibilities in the financial year 2019	0	0	0
3(b)	Discharge of the Company's former non-executive directors from liability for their responsibilities in the financial year 2019	\circ	\circ	\circ
4	Appointment of Mr. Jörg de Graaf as Management Board member	\circ	\circ	\circ
5	Amendment of the remuneration policy for the Management Board	\circ	0	0
6	Reappointment of the external auditor	\circ	\bigcirc	\circ
7	Amendment of the Company's articles of association	\circ	\bigcirc	\bigcirc
8(a)	Authorisation of the Management Board to issue shares and grant rights to acquire shares	\circ	\circ	\circ
8(b)	Authorisation of the Management Board to restrict or exclude pre-emptive rights	\circ	\circ	0
9	Authorisation of the Management Board to repurchase shares	0	0	0

Number of Shares CM.com N.V.		
Name		
Address		
City/town		
Signature (please sign within box)	Date	