



**CM.com reports record  
2021. Revenue up 67%  
and gross profit up 88%.**

17 February 2022



# Highlights FY 2021.

**+67%**

**REVENUE GROWTH YOY**

to € 237.0 million

**+88%**

**CORE GROSS PROFIT  
GROWTH YOY**

to € 62.7 million

**26%**

**GROSS MARGIN**

from 24% FY 2020

**134%**

**'NET DOLLAR RETENTION  
RATE' (NDR)<sup>1</sup>**

**5**

**HUBS OPENED**

Further strengthening global  
presence

**+255**

**TOTAL FTE GROWTH**

755 FTE at 31 December 2021



# Highlights Q4 2021.

**+47%**

**REVENUE GROWTH YOY**

to € 66.8 million

**+59%**

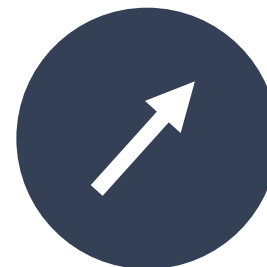
**GROSS PROFIT GROWTH YOY**

to € 18.3 million

**27%**

**GROSS MARGIN**

from 25% in Q4 2020



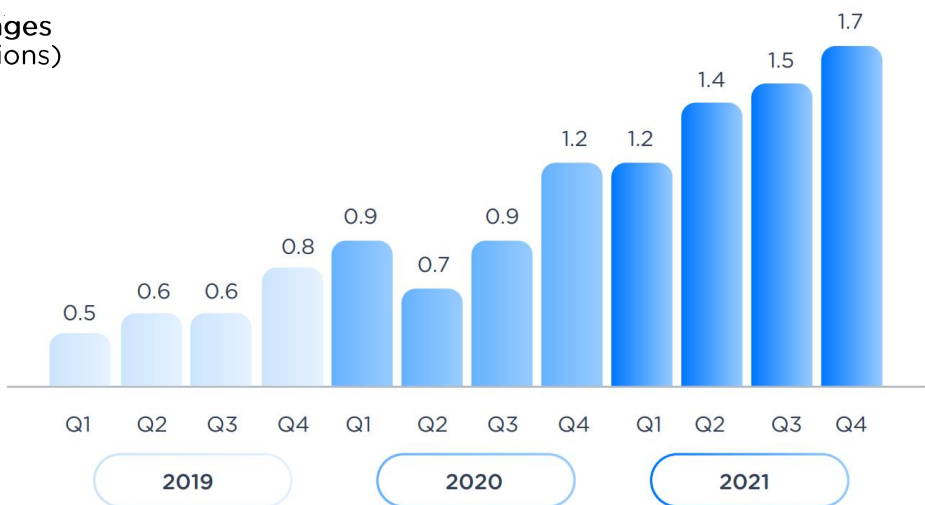
**All KPIs**

Double digit growth rates

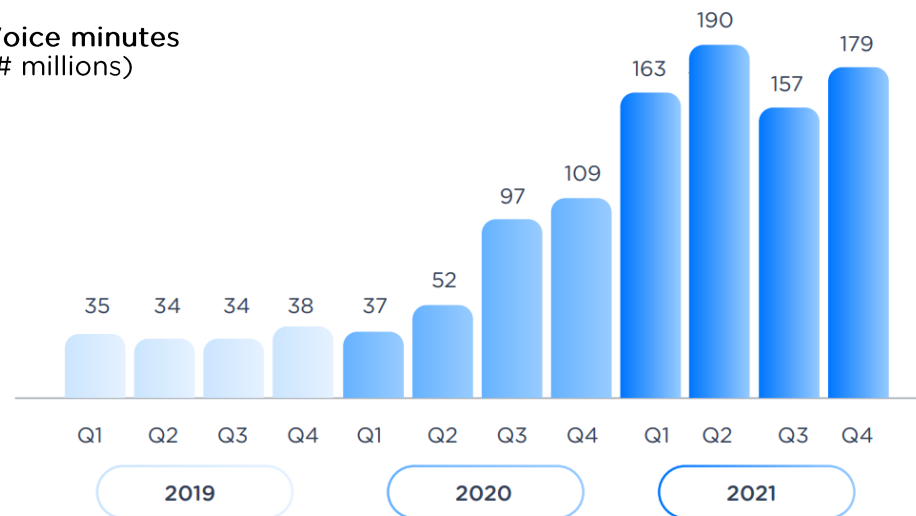


# Rise of KPIs Elevates Revenue Growth.

Messages  
(# billions)



Voice minutes  
(# millions)



Total online payments processed  
(x € million)



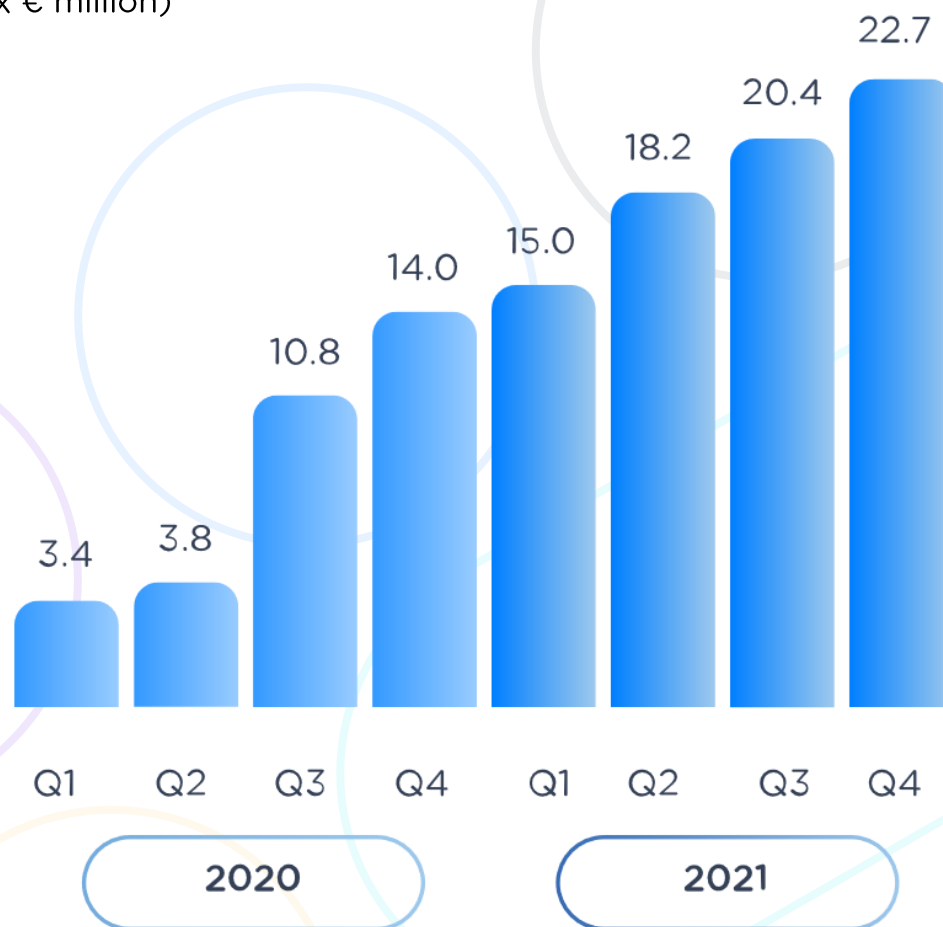
Tickets  
(# millions)





# Annual Recurring Revenue Boosts Margin Improvement.

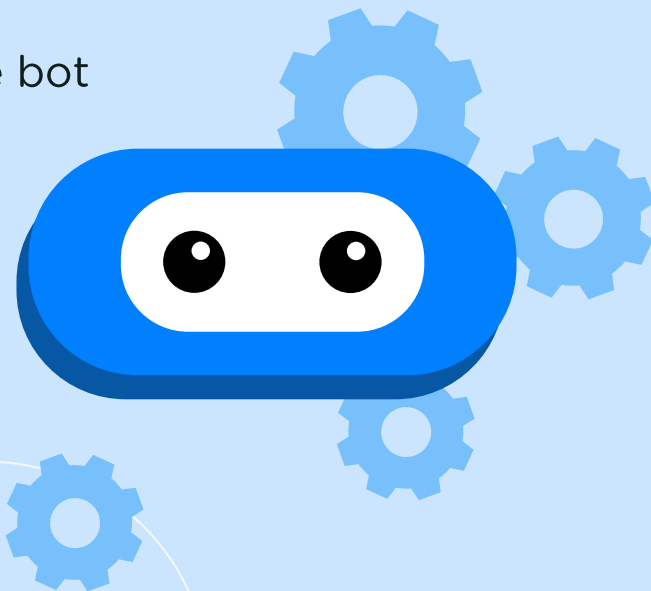
Annual Recurring Revenue  
(x € million)





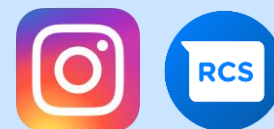
# Innovations Enhance the Customer Experience.

- Introduction of Voice bot



- Wide-range of communication channels

- Instagram business messaging
- RCS



- Building our own Payments Processing Platform
- Integration of technologies of acquired companies into one platform solutions



# 2021 International Awards and Recognitions.

The 2021 Best Practices Competitive Strategy Leadership Award in the European Conversational AI industry



Major Players category in the 2021 IDC MarketScape for the worldwide CPaaS market



“Established Leader” and receives highest scores in 6 out of 11 categories on the Leaderboard Heatmap



Award for Excellence in Telco Innovation



“Major Contender” in the Conversational AI – Products PEAK Matrix

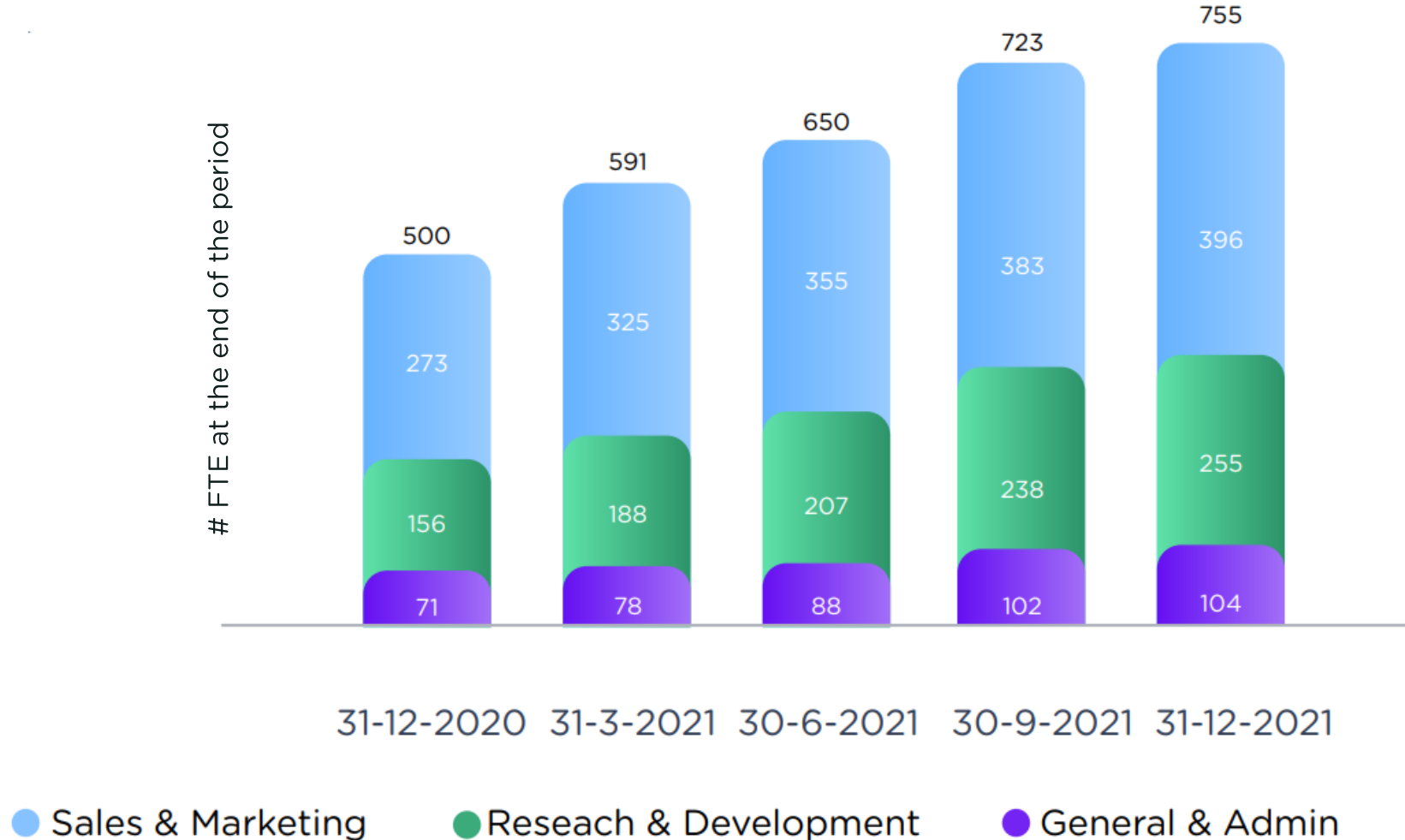


# Expand Our Global Presence





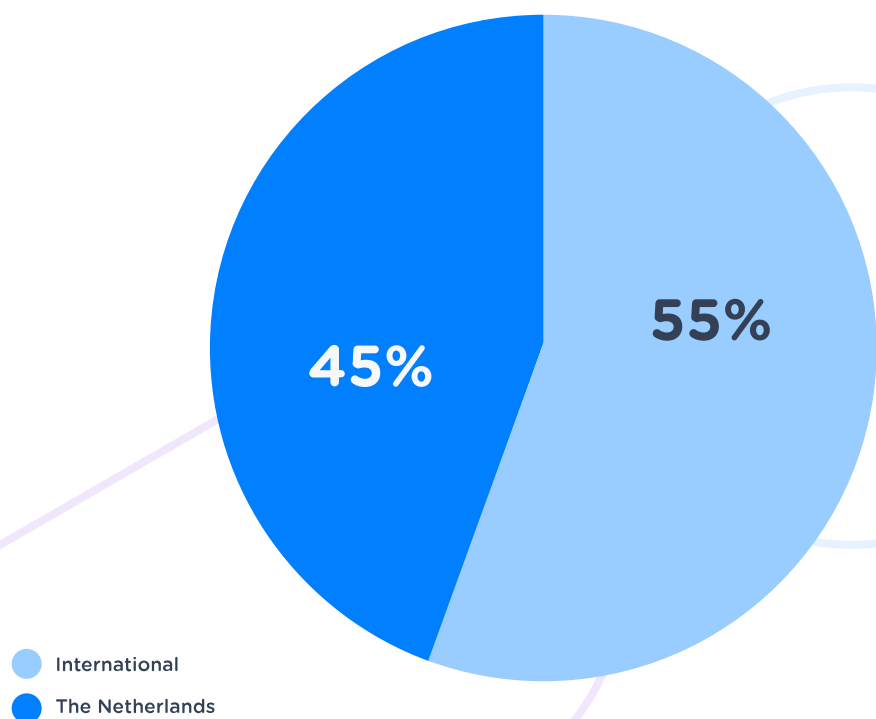
# Expanding Organization Fuels Accelerated Growth Strategy.



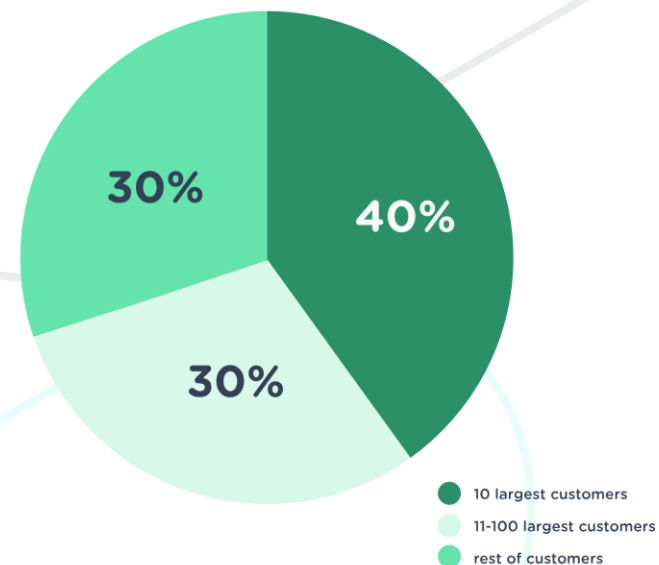


# Diversified Global Customer Base.

Strong international revenue streams



Balanced mix of customers



- **>30** Customers with > € 1 million revenue
- **134%** CPaaS enterprise NDR
- **3%** CPaaS enterprise churn

# Acquisitions: Elevate the Customer Experience.





# Sustainable Profitable Growth.



Balanced mix of revenue growth in CPaaS, Payments and Software as a Service



Development of the Integrated Solution Suite of Conversational Commerce



Continued Global Expansion by Creating Local Presence



Product Scale-up from Acquisitions



Development of Strategic Partnership Management



World class Customer Success Management and Customer Support



# FY 2021 Highlights.



x € million

FY 2021

FY 2020

<b>Revenue</b>	<b>237.0</b>	<b>141.6</b>
<i>Core revenue</i>	228.8	134.4
Cost of Sales	(166.1)	(101.1)
<b>Gross Profit</b>	<b>62.7</b>	<b>33.3</b>
<i>Core gross profit</i>	60.8	32.0
<b>Operating expenses</b>	<b>(66.4)</b>	<b>(34.8)</b>
<i>Employee benefit expenses</i>	(40.8)	(23.0)
<i>Other operating expenses</i>	(25.6)	(11.8)
<b>EBITDA</b>	<b>(3.7)</b>	<b>(1.5)</b>
Change in Working Capital <sup>1</sup>	(3.2)	(17.5)
CAPEX	(19.0)	(10.0)
<b>Free cash flow<sup>1</sup></b>	<b>(20.1)</b>	<b>(27.9)</b>
<b>Cash position<sup>1</sup></b>	<b>100.0</b>	<b>40.7</b>

## FY 2021 Financial Results.

Growth initiatives boosted  
revenue up 67%

Gross profit up 88%, fueled by  
uprise of SaaS

Rise in OPEX enables future  
strong revenue growth

Free Cash Flow € (20.1) million

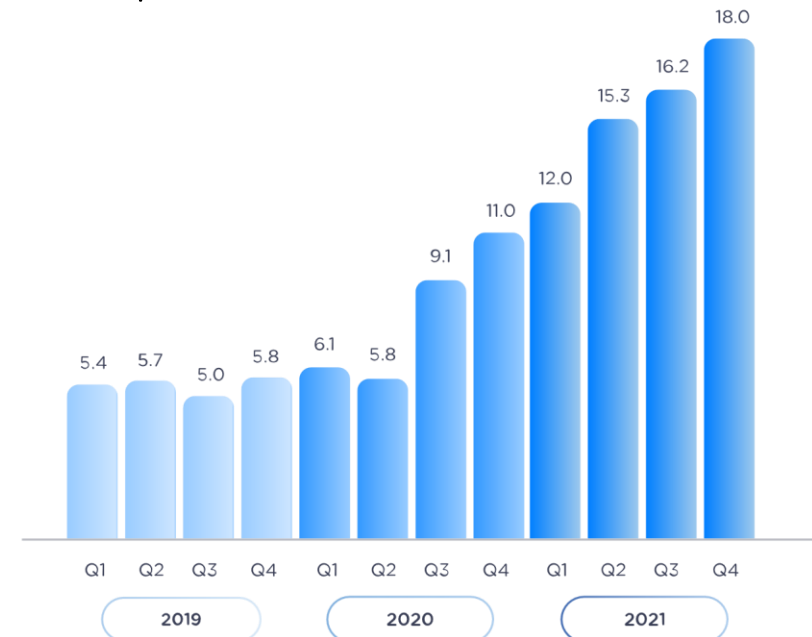
€ 13.5 million in strategic  
acquisitions

**+50% Core  
Revenue  
Growth in  
Q4 2021.**

Core revenue development  
(x € million)



Core gross profit development  
(x € million)

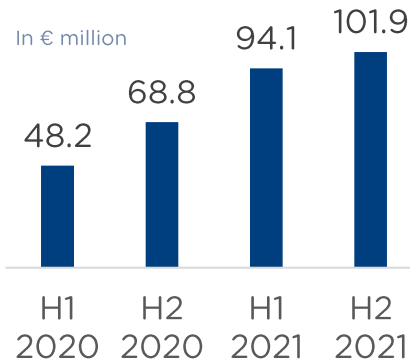


# Revenue Development.



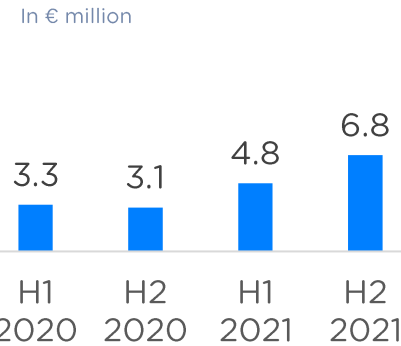
## CPaaS

- NDR of 134% in 2021
- Revenue grew by 73% to € 117.6 million outside of NL
- Significant increase of both messages and voice minutes



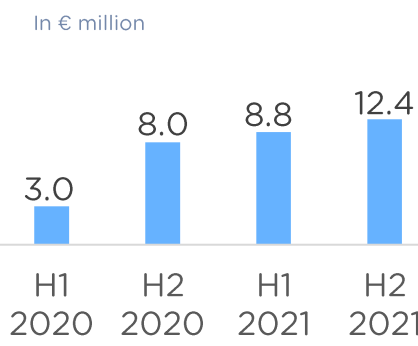
## Payments

- 81% revenue growth:
  - PayPlaza acquisition
  - Growth of existing customers
  - Expansion of Ticketing business
- Online payments processed increased by 35% to € 471 million in H2 2021
- Multi-year contract as international PSP of the Dutch government started in Nov. 2021



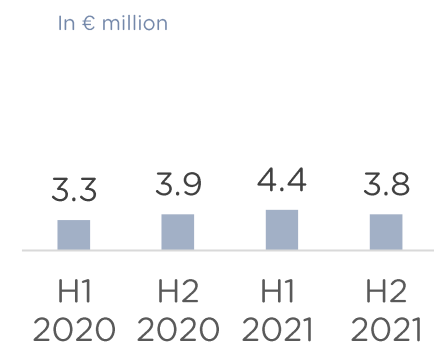
## Platform

- Rise of SaaS revenue of 95% to € 17.7 million due to acquisitions and strong demand for our OTT bundles and Cloud solutions globally
- Ticketing revenue hampered by pandemic-related lockdowns, but still grew by 84% and amounted € 3.4 million in FY 2021
- Easing of lockdown regimes expected to result in growth of Ticketing business



## Other

- Mainly Premium SMS and Carrier Billing





# Gross Profit Development.



Gross profit (EURm)

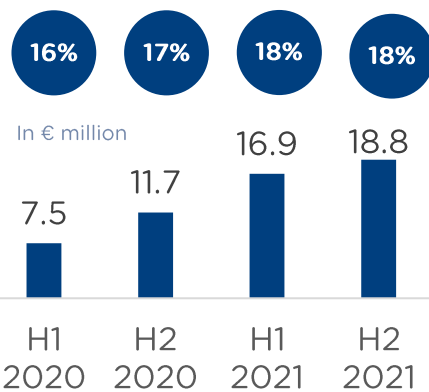


Gross margin  
(as % of respective segment revenue)



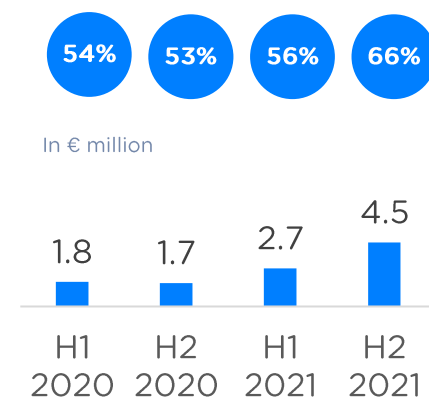
CPaaS

- Gross profit in H2 2021 driven by the strong growth of number of messages and voice minutes
- All regions contributed to gross profit growth



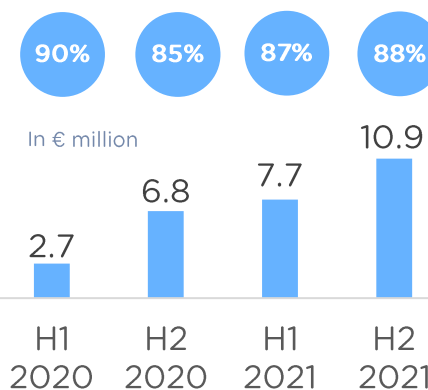
Payments

- Strong gross profit uptick driven by PayPlaza acquisition that generates high margin recurring revenue streams



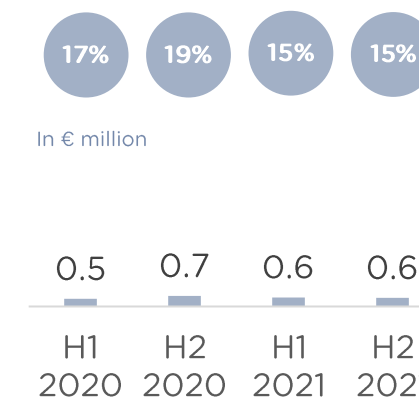
Platform

- Gross profit up 60%:
  - Acquisitions
  - Increased demand for OTT bundles and Cloud subscriptions
- Decline of event ticketing partially compensated by growth of venue ticketing



Other

- Mainly Premium SMS and Carrier Billing



# 2022 Outlook.

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- Expansion of global footprint and local presence: opening of new hubs and further growth of the organization
- Expected revenue growth conform medium-term growth guidance of > 30%:
  - Strong start of 2022
  - Growth of new client base and strong retention rates
  - Uptick in payment and ticketing volumes due to the reopening of venues and the return of events
  - Contribution of Covid-19 related voice volumes most probably seen its peak
  - Further growth of our SaaS-solutions

# Thank you.

If you have any questions,  
don't hesitate to contact us.

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# Forward Looking Statements.

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